



**UBC Staff Pension Plan
Investment Assets and Managers
(in millions CAD)**

December 31, 2011



INVESTMENT
MANAGEMENT TRUST INC.
The University of British Columbia

	Market Value	% of Total
Canadian Fixed Income	357.9	41.0%
Phillips, Hager & North (Vancouver, BC)		
State Street Global Advisors (Boston, MA/Montreal, QC)		
Cash & Net Currency Forwards		
Canadian Equity	131.5	15.1%
BlackRock Asset Management (Toronto, ON)		
Beutel, Goodman & Company Ltd. (Toronto, ON)		
Leith Wheeler (Vancouver, BC)		
Foreign Equity (US, International (EAFE), Global & Emerging Markets)	196.0	22.5%
NCH Capital (New York, NY)		
Sky Investment Counsel (Toronto, ON) <i>through Phillips, Hager & North</i>		
Sprucegrove (Toronto, ON) <i>through Leith Wheeler</i>		
State Street Global Advisors (Boston, MA/Montreal, QC)		
Private Equity	62.4	7.1%
Hamilton Lane (Philadelphia, PA)		
HSBC Capital (Vancouver, BC)		
Kern Partners Ltd. (Calgary, AB)		
Lexington Capital (New York, NY)		
NB Alternatives (New York, NY)		
Northleaf Capital (Toronto, ON)		
Real Estate	60.3	6.9%
Bentall Investment Management (Vancouver, BC)		
GPM Investment Management (Toronto, ON)		
LaSalle Investment Management (Chicago, IL/Singapore)		
Roycom Inc. (Halifax, NS)		
Starwood Capital (Greenwich, CT)		

	Market Value	% of Total
Infrastructure Equity	34.0	3.9%
Kindle Capital (Toronto, ON)		
Macquarie (New York, NY)		
RREEF Infrastructure (London, UK)		
Hedge Funds	31.1	3.6%
BlackRock Alternative Advisors (Seattle, WA)		
Blackstone Alternative Asset Management (New York, NY)		
Diversified Global Asset Management (Toronto, ON)		
UBC Staff Pension Plan - Total	873.2	100.0%

